

To:
Cc:
Bcc:
Subject: Fw: FOIA 11-085

This portion is referred to NIH

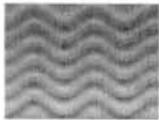
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----- Forwarded by Betty J Goldentyer/NC/APHIS/USDA on 11/28/2010 11:44 AM -----



**Betty J
Goldentyer/NC/APHIS/USD
A**

10/19/2010 02:47 PM

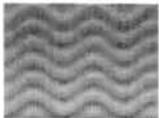
To "Silk, Susan B. (NIH/OD) [E]" <silks@mail.nih.gov>
cc
Subject My one and only slide 

Looking forward to this.
See you soon.
Betty



USDA
APHIS.pptx

----- Forwarded by Betty J Goldentyer/NC/APHIS/USDA on 11/28/2010 11:44 AM -----



**Betty J
Goldentyer/NC/APHIS/USD
A**

11/01/2010 01:03 PM

To "Mackellar, Jennifer (NIH/OD) [C]"
<jennifer.mackellar@nih.gov>
cc
Subject Re: Thank you for your participation in the AWSR
Symposium 

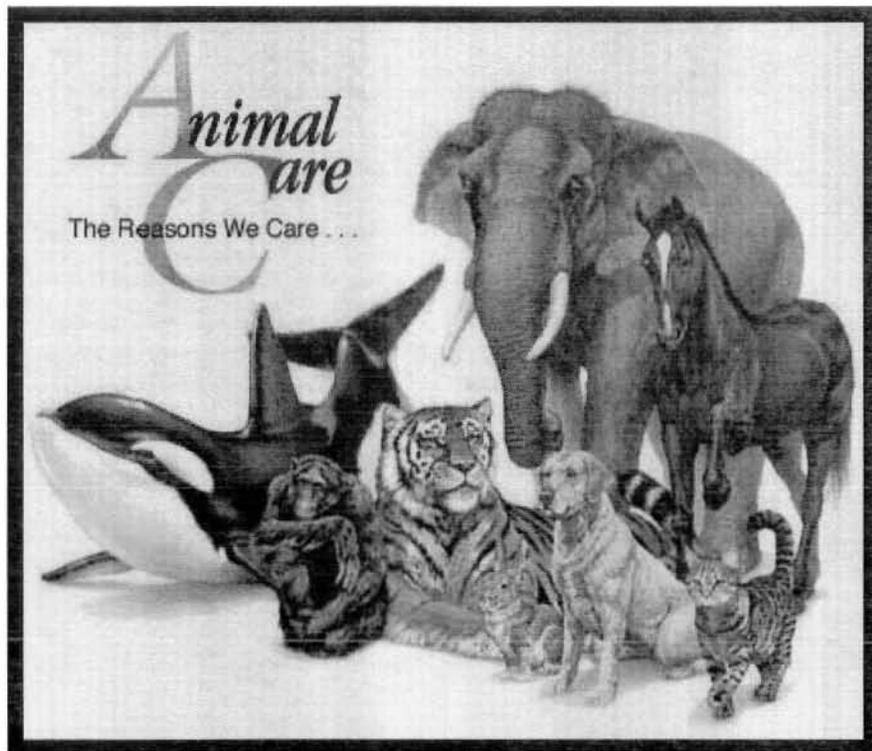
Janelle,
Here are notes from my talk last week which you have permission to distribute.
Betty



OLAW
Goldentyer.docx

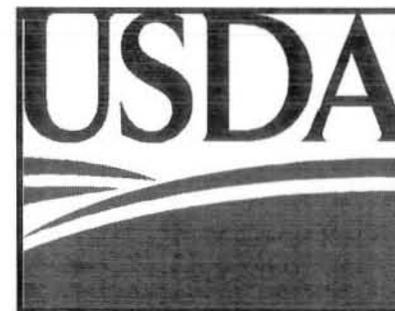
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USDA APHIS Animal Care

Betty Goldentyer
Eastern Regional Director



My goal this morning is to give you some idea of what it was like for a USDA inspector around the time that I first started with USDA in the late 80s. It really has been fun to spend some time reflecting on those early inspections. I want to emphasize that this is the inspector's perspective and I'm generalizing from a variety of experiences. I started in the Dakotas 1998 and then inspected in WI, MN and dipped into the Chicago area until 1991 when I went to the sector office in Florida and in that position I got to see facilities all over the Southeast with the home inspectors.

That was right around the time that USDA, APHIS determined that it was important to dedicate inspectors to Animal Welfare as opposed to incorporating Animal Welfare into the duties of veterinarians and inspectors who were primarily responsible for Animal Health. So here we are developing this program and there are major changes in the Act. The subsequent regulation changes were fundamental and changed how we thought about:

humane care – enrichment and exercise,

programmatic oversight – the whole idea of the IACUC

minimum standards - vs. performance standards

Before we started rolling into these changes, the inspections were roughly a once a year focused on the species specific facility standards and Veterinary Care. There was no IACUC conducting inspections. So the first thing we'd do is try and figure out who had which animals, where they were, and who should we be talking to. Of course, I'm generalizing, but things were a lot less centralized and so an investigator in psychology might hand you off to a vet tech in the animal resources who would drop you off in the barn to wait for the farm manager. There was a lot of variation in thinking across the different units and some surprises. I'd think it was an urban legend if hadn't happened to me, but I did open a drawer

under the bench in an investigator's office and find a box of mice. They were fine and not regulated, of course, but we were just moving to the mind set of Institutional responsibility vs investigator by investigator and unit by unit.

Another thing that struck me looking back on those early inspections was the challenges we had getting information out, and keeping up with changes, and trying to figure out what to do - in sort of a vacuum. I'd take off in my Plymouth K car, no cell phone, no computer, just a pile of folders and a map of the state of Wisconsin. Imagine dealing with these all these changes with those tools. In the facilities area we had rabbit cage size changes in 1990 and primate cage size changes right after that, and environmental enrichment changed the housing standards and dog exercise, and then with the Pet Protection act there were changes in record keeping and certification requirements - even without the IACUC regulations. As an inspector, it's not a good day when you have to break it to someone that the cage sizes are changing - or worse - they have changed.

True story, I was invited to a branch AALAS meeting in Madison and Taylor was there (1989 or 1990) and he had a copy of one of new regulation proposal that had gone out for comment - and I said where you get that - I need get one of those... The networking and resources that are available now are incredible and we've really make giant strides on gathering input up front and keeping everyone informed all along the way.

Now I know I'm not the only one here who remembers the lengthy philosophical debates over how much rust is too much rust. We used to train the inspectors to evaluate the pitting and the flaking. Is it structurally compromised? Is it sanitizable? But we were dealing with engineering standards and the idea of meeting minimum standards. You're going to hear, throughout the day, about the efforts and strategies that thankfully saved us from spending our days debating rust. When I think about why that changed - even though the structure and cleaning standards are exactly the same today as they were in

1985 – I credit performance standards. We weren't sure they'd work, we had to figure out how to inspect, how to put forward an enforcement case – but they did work and they got us away from the minimalistic approach. And it's thanks to the community, as a whole moving toward best practices and continual improvement, with performance based standards and regulations that support that approach.

Another thing that rarely comes up anymore, is questioning the need for the AWA and the regulations and why do we even have federal regulation and standards and inspections. Being questioned about what you're doing and why – that's part of the job. An inspector should be able to clearly explain the purpose of the Act and the value of the program. And we want to keep educating and explaining changes. I'm sure that there are those in the community who can see other ways to accomplish the goal of humane care and use of animals and that's a productive debate. But what we see now is a clear acceptance of the importance of animal welfare, the need for oversight and animal protection, and the idea that anything less is just unacceptable. There's a lot of wisdom in the IACUC system which provided for clear institutional responsibility to protect the resource and assure the best science, an emphasis on training and qualifications throughout the facility, and a committee dedicated to animal welfare connected to committees and resources throughout the world. That adds up to a culture of animal welfare – which is exactly what an inspector is looking for and I'm proud to have worked with you all as you created it. Thank you very much.



FOIA 11-085
Kay A Carter-Corker to: Lila Kanovsky

11/22/2010 10:05 AM

Lila, here are the emails I received on the symposium.
Sincerely

Kay A. Carter-Corker, D.V.M.
Assistant Deputy Administrator
Animal Care
4700 River Road, Suite 6D-03E
Riverdale, MD 20737
(301) 734-6328 (office)
(301) 734-4978 (Fax)

----- Forwarded by Kay A Carter-Corker/MD/APHIS/USDA on 11/22/2010 10:04 AM -----



Kay A
Carter-Corker/MD/APHIS/US
DA
03/05/2010 04:17 PM

To "Silk, Susan B. (NIH/OD) [E]" <silks@mail.nih.gov>
cc
Subject Re: FAQ, Symposium

Hi Susan, thanks for the reminder about this symposium. I am also involved in our budget activities. I will need to get back to you on this. I will try to get an answer about the \$30 for FY 11 by the end of next week.
Sincerely

Kay A. Carter-Corker, D.V.M.
Assistant Deputy Administrator
Animal Care
4700 River Road, Suite 6D-03E
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(301) 734-6328 (office)
(301) 734-4978 (Fax)

"Silk, Susan B. (NIH) Hi Kay,

03/05/2010 10:34:22 AM

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----- Forwarded by Kay A Carter-Corker/MD/APHIS/USDA on 11/22/2010 10:04 AM -----



**Kay A
Carter-Corker/MD/APHIS/US
DA**
03/15/2010 11:04 AM

To "Silk, Susan B. (NIH/OD) [E]" <silks@mail.nih.gov>
cc James M Tuck/MD/APHIS/USDA@USDA
Subject Re: FAQ, Symposium 📎

Hi Susan, Mike Tuck has been designated as your POC for AC. I forwarded your email to him to handle.
Sincerely

Kay A. Carter-Corker, D.V.M.
Assistant Deputy Administrator
Animal Care
4700 River Road, Suite 6D-03E
Riverdale, MD 20737
(301) 734-6328 (office)
(301) 734-4978 (Fax)

"Silk, Susan B. (NIH) Hi Kay,

03/05/2010 10:34:22 AM

----- Forwarded by Kay A Carter-Corker/MD/APHIS/USDA on 11/22/2010 10:04 AM -----

This portion is referred to NIH

On 3/15/10 11:04 AM, "Kay.A.Carter-Corker@aphis.usda.gov"
<Kay.A.Carter-Corker@aphis.usda.gov> wrote:

Hi Susan, Mike Tuck has been designated as your POC for AC. I forwarded your
email to him to handle.
Sincerely

Kay A. Carter-Corker, D.V.M.
Assistant Deputy Administrator
Animal Care
4700 River Road, Suite 6D-03E
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----- Forwarded by Kay A Carter-Corker/MD/APHIS/USDA on 11/22/2010 10:04 AM -----



**Kay A
Carter-Corker/MD/APHIS/US
DA**

03/15/2010 11:26 AM

To "Silk, Susan B. (NIH/OD) [E]" <silks@mail.nih.gov>
cc James M Tuck/MD/APHIS/USDA@USDA, Chester A
Gipson/MD/APHIS/USDA@USDA, Yvette D
Joyner/MD/APHIS/USDA@USDA, Dianna L
Herbert/MD/APHIS/USDA@USDA
Subject Re: FAQ, Symposium 📎

I'll have to let Mike get that information for you. I included our Resource Management Division Director in

the emails also. She is the appropriate person to let us know if the funding for the symposium was included in the 2011 planned expenditures.

Sincerely

Kay A. Carter-Corker, D.V.M.
Assistant Deputy Administrator
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